



QUARTERLY FINANCIAL REPORT 3rd QUARTER (Q3) – UNAUDITED

For the nine months ended December 31, 2019

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1.0 INTRODUCTION

This interim financial report outlines the significant activities and initiatives, risks and financial results of The Federal Bridge Corporation Limited (FBCL) for the nine month period ended December 31, 2019. This interim financial report has been prepared in accordance with the requirements of the *Financial Administration Act* and the Standard on Quarterly Financial Reports for Crown Corporations issued by the Treasury Board Secretariat and with International Financial Reporting Standards (IFRS) 34, *Interim Financial Reporting*. It should be read in conjunction with the interim unaudited condensed consolidated financial statements and related notes, included herein. Unless otherwise indicated, all amounts are expressed in Canadian dollars.

1.1 Forward-looking statements

Readers are cautioned that this report includes certain forward-looking information and statements. These forward-looking statements contain information that is generally stated to be anticipated, expected or projected by FBCL. They involve known and unknown risks, uncertainties and other factors, which may cause the actual results and performance of FBCL to be materially different from any future results and performance expressed or implied by such forward-looking information.

1.2 Materiality

In assessing what information is to be provided in the interim financial report, management applies the materiality principle as guidance for disclosure. Management considers information material if it is probable that its omission or misstatement, judged in the surrounding circumstances, would influence the economic decisions of FBCL's stakeholders.

1-2: Sault Ste. Marie International Bridge
3-5: Thousand Islands International Bridge
6: Blue Water Bridge
7-10: Seaway International Bridge



2.0 CORPORATE OVERVIEW

FBCL is responsible for Canadian federal interests at four international bridge locations in Ontario and is headquartered in Ottawa, Ontario. FBCL's responsibilities and relationships are varied and reflect the unique origin of each bridge. FBCL owns crossing assets and provides oversight to bridge operations, administers international agreements associated with the bridges, leads bridge engineering and inspection duties and manages bridge capital investment projects.

2.1 Mandate

FBCL's mandate, approved by the Minister of Transport, is to provide the highest level of stewardship so that its international bridges and associated structures are safe and efficient for users.

The business or undertaking of the Corporation are limited to the following:

- a) The design, construction, acquisition, financing, maintenance, operation, management, development, repair, demolition or reconstruction of bridges or other related structures, facilities, works or properties, including approaches, easements, power or communication transmission equipment, pipelines integrated with any such bridge, other related structure, facility, work, or property, linking the Province of Ontario in Canada to the State of New York or the State of Michigan in the United States of America, either alone, jointly or in cooperation with any other person, legal entity or governmental authority in Canada or in the United States of America;
- b) The design, construction, acquisition, financing, maintenance, operation, management, development, repair, demolition or reconstruction of other bridges or other related structures, facilities, works or properties, as the Governor in Council may deem appropriate, on such terms and conditions as the Governor in Council may determine; and
- c) Any business, undertaking or other activities incidental to any bridge, or other related structure, facility, work or property contemplated in paragraph (a) or (b).

For the foregoing purposes, the Corporation has, subject to the *Financial Administration Act*, the *Canada Business Corporations Act*, and its mandated articles, as amended from time to time, the capacities and powers of a natural person.

2.2 Outlook

FBCL manages Canada's interest in four of the bridges linking Ontario with the United States. Each crossing is endowed with unique characteristics. The bridges are dynamic reflections of their regional communities and are subject to distinct co-ownership and administrative models. As a collective, they enhance FBCL's aim of generating a shared portfolio-wide capital reserve for asset maintenance and contingency management while still commanding a need for individualized consideration.

This dichotomy is also reflected in FBCL's broader operating reality. With an eye on growth, service quality and operational excellence, FBCL possesses a strong ability to effectively manage internal minutiae of its environment. On the other hand, the Corporation's influence on the overall marketplace is very limited and it must be prepared to be resilient when acting on such external pressures as the ever-changing global economy, capricious internal trade pressures, fluctuating currency exchange rates and the effects of climate change.

FBCL will continue to focus on user improvements and on the establishment of a robust policy framework that will support its evolution, growth and operational excellence. An emphasis on goal achievement will be implemented through investments in technology and innovation. Growth in toll revenue will be supported by actions to influence greater consistency and efficiencies from key partners and by deepening existing positive relationships with bridge stakeholders.

Significant construction projects in the quarter included:

- a) **Cornwall:** The demolishing of the remaining in-water piers of the old North Channel Bridge was completed in the third quarter ahead of schedule and budget. During Q3, there were no significant construction projects in Cornwall as the South Channel Bridge Traveler project will commence at the beginning of the next fiscal year with an anticipated completion date in fiscal 2020-21.
- b) **Lansdowne:** The Corporation's share of construction works on a toll upgrade and electronic tolling projects were completed and put in use in Q2. During Q3, there were no significant projects in Lansdowne.
- c) **Point Edward:** Additional improvements to the Plaza design continued in order to improve the flow of traffic. The emergency road return which provides quicker access to the bridges and plaza for emergency vehicles was completed in Q2. During Q3, there were smaller projects conducted in Point Edward.
- d) **Sault Ste. Marie:** There are currently no large-scale projects in process in Sault Ste. Marie.

2.3 Significant Changes

During the quarter, two significant events occurred with FBCL. In the month of December 2019, FBCL and the Public Service Alliance of Canada (PSAC) Local 501 successfully reached a new four-year collective bargaining agreement for unionized employees in Point Edward. In the words of Natalie Kinloch, FBCL Chief Executive Officer (CEO), "Recruiting and retaining a high calibre and deeply engaged workforce is critical to the Federal Bridge Corporation. Both parties came to the bargaining table with an open mind and a desire to arrive at a mutually beneficial outcome in a reasonable timeframe. I'd like to thank all parties for their willingness to readily achieve a positive solution for everyone involved."

Additionally, in the month of December 2019, FBCL and the Thousand Islands Bridge Authority (TIBA) renewed their ten-year operating agreement. As stated by FBCL's CEO, "FBCL's long-standing agreement with TIBA is founded on common objectives and decades of bi-national friendship. FBCL is pleased that it will prevail for another. TIBA's continued diligent administration of the bridge and its facilities will ensure stability and consistency in its operations, providing lasting value in the public interest and to all of its users."



3.0 RISK MANAGEMENT

CORPORATE RISK

In line with good governance practices, FBCL updates and revises its Enterprise Risk Management on an ongoing basis, identifying and including any changes in FBCL's environment. In order to address the risks within FBCL's corporate risk profile, effective risk mitigation strategies and action plans are developed, under the oversight of assigned members of executive management, to reduce the risk exposure to an acceptable and manageable level.

Management monitors progress on the implementation of the mitigation strategies developed as part of the Enterprise Risk Management and reports to the Board of Directors on a regular basis. There have been no new risks identified during the third quarter.

FINANCIAL RISK

FBCL's financial risks are assessed regularly by Standard & Poor's Financial Services LLC (S&P). In August of 2019, S&P Global Ratings issued its long-term issuer credit and senior unsecured debt ratings on FBCL as 'A+' based on its assessment of FBCL's stand-alone credit profile, with a stable outlook. The stable outlook primarily reflects S&P's expectation that FBCL's modest capital plan and lack of additional external financing needs will result in increasing debt service coverage and declining debt to Earnings Before Interest and Amortization in the next two years.

While FBCL has some control over toll rates, it must be noted that most international bridges are managed jointly under international agreements with U.S. partners. From a revenue perspective, the ability to unilaterally change toll rates for additional revenue is subject to variances in governance policies between Canada and the United States. There were no changes to toll rates or operations during the second quarter.

On the expenditure front, whereas Canadian bridge owners must comply with the *Customs Act* (Section 6), the *Plant Protection Act*, and the *Health of Animals Act* to provide the Canada Border Services Agency and the Canadian Food Inspection Agency with facilities, similar expenses for the U.S. Customs and Border Protection organization are not the responsibility of the American bridge owners/operators. In addition, given the Crown agreements providing toll-free passage for members of the indigenous community, this section of the *Customs Act* is not applied at the bridge in Cornwall as the operational burden financed through non-competitive tolling would effectively threaten the facility's financial sustainability.

Finally, the overall level of FBCL's debt is forecasted to decline as loan balances are reduced. Although FBCL's strategy is to repay its loans as they become due, FBCL also wishes to maintain a strong debt service coverage ratio, at the same time. This strong debt management strategy will allow for debt payments over the life of the loans, and will minimize the need for additional indebtedness. There has been one accelerated debt repayment of \$2.3M in the second quarter.

4.0 QUARTERLY RESULTS

4.1 Results of Operations

SEASONAL TRENDS

Traffic on FBCL's portfolio of bridges has traditionally experienced seasonal variations. From a revenue perspective, the period of May to October has a greater number of transits. In the November to April timeframe, there are historically a lower number of transits resulting in lower toll revenues. This demand pattern is principally a result of leisure travellers, favourable weather and a preference for travel between the late spring and early fall months. However, economic conditions in Canada and the United States also have an important influence on international vehicle traffic by way of commercial truck traffic, which has a significantly higher toll rate. These economic conditions are less variable on a seasonal basis but more a result of the business climate in each country.

In regards to its expenses, FBCL incurs important annual maintenance and asset rehabilitation costs during the construction season spanning the first three quarters of the fiscal year. These planned expenses can be influenced by varying weather conditions depending on the timing of the onset of the winter climate. Expenses for operations and administration are not considered to have important seasonal variations.

STATEMENT OF COMPREHENSIVE INCOME

Revenue and government funding (\$000's)

	For the three months ending			For the nine months ending		
	Dec 31, 2019 (unaudited)	Dec 31, 2018 (unaudited)	Variance	Dec 31, 2019 (unaudited)	Dec 31, 2018 (unaudited)	Variance
Tolls	7,714	7,871	(157)	24,651	24,144	507
Thousand Islands						
International Bridge	1,261	1,330	(69)	3,974	3,981	(7)
Leases and permits	1,738	1,792	(54)	5,225	5,298	(73)
Interest	118	155	(37)	409	455	(46)
Other	106	75	31	181	211	(30)
Total revenue	10,937	11,223	(286)	34,440	34,089	351
Government funding	884	846	38	2,653	2,540	113

Tolls and Thousand Islands International Bridge: When comparing the first three quarters of 2019-20 to the first three quarters of 2018-19, FBCL has seen a decrease in overall paid traffic volume of 0.8% which consists of no change in passenger vehicle volumes and a 3.2% decrease in commercial volumes. Passenger vehicle volumes on quarterly basis, when compared to the prior year, have fluctuated with a decrease of 3.2% in Q1, an increase of 2.8% in Q2, and a decrease of 0.5% in Q3. However, commercial volumes have been consistently lower on a quarterly basis when compared to the prior year, with decreases of 3.1%, 2.5% and 4.0% for Q1, Q2, and Q3, respectively. Although overall paid volumes are down, toll revenues are up due to toll increases at bridge locations in Cornwall, Point Edward and Sault Ste. Marie, when compared to the same period in the prior year. These increases are furthered by a weaker Canadian dollar this year than the prior year.

Leases and permits, interest and other: Year-to-date and Q3 2019-20 are comparable to the year-to-date and Q3 2018-19.

Government funding: The government funding recognized in revenues consists of amortization of deferred capital funding.

Operating and interest expense (\$000's)

	For the three months ending			For the nine months ending		
	Dec 31, 2019 (unaudited)	Dec 31, 2018 (unaudited)	Variance	Dec 31, 2019 (unaudited)	Dec 31, 2018 (unaudited)	Variance
Operations	1,875	2,034	(159)	5,904	5,643	261
Thousand Islands						
International Bridge	1,537	1,433	104	4,808	4,667	141
Maintenance	3,564	3,407	157	10,609	10,457	152
CBSA & CFIA operations	1,879	1,851	28	5,696	5,284	412
Administration	2,086	2,224	(138)	5,847	6,240	(393)
Total expenses	10,941	10,949	(8)	32,864	32,291	573
Interest expense	960	1,146	(186)	2,984	3,373	(389)

Operations: When comparing this year's Q3 to the prior year's Q3, a variety of operating costs contribute to \$0.2 million less in spending, in addition to depreciation which is also lower by \$0.1 million. The Security Operations Center (SOC) in Point Edward began operations in late March 2019 resulting in an increase in costs of \$0.1 million for Q3 2019-20 and \$0.3 million for the year-to-date.

Thousand Islands International Bridge: Expenses for the quarter and for the year-to-date are higher than prior year by \$0.1 million relating primarily to maintenance and operations at this location.

Maintenance: Expenses for the quarter and for the year-to-date are higher than the prior year by \$0.2 million relating primarily to the area of timing of bridge inspections and maintenance staffing levels in the maintenance-heavy fall season.

CBSA/CFIA: Expenses for Q3 are comparable year over year. When comparing the year-to-date, expenses this year are higher due to additional payments in lieu of tax that were due on FBCL's new CBSA facilities in Lansdowne for both 2018 and 2019, which was an effect of an increase in expenses of \$0.2 million and higher depreciation and operating expenses as all facilities were operational for all three quarters this year, as opposed to last year where some facilities were not operational in the first quarter.

Administration: When comparing this year's Q3 to the prior year's Q3, depreciation is \$0.2 million higher which is offset by \$0.1 million as a result of implementing IFRS 16 (see note 3 of the interim unaudited condensed consolidated financial statements for further details on the adoption of IFRS 16) and \$0.2 million for personnel and consulting expenses. From a year-to-date perspective, depreciation is \$0.3 million higher and is also offset by \$0.2 million as a result of implementing IFRS 16 and \$0.4 million for personnel and consulting expenses.

Interest expense: As FBCL makes regular payments on its bank loans and bonds payable, the interest expense decreases. Additional savings on interest expense are also experienced as bank loans are repaid when their terms are due for renewal.

STATEMENT OF FINANCIAL POSITION

Consolidated Statement of Financial Position (\$000's)

	Dec 31, 2019 (Unaudited)	March 31, 2019 (Audited)	Variance
Assets			
Financial assets	30,344	33,300	(2,956)
Non-financial assets	386,626	396,489	(9,863)
Total assets	416,970	429,789	(12,819)
Liabilities			
Current liabilities	15,391	25,556	(10,165)
Non-current liabilities	163,978	168,187	(4,209)
Total liabilities	179,369	193,743	(14,374)
Total equity	237,601	236,046	1,555

Financial Assets: Financial assets consist of cash and cash equivalents, investments, and receivables. FBCL monitors its cash balance to ensure that funds are available to repay its debt obligations while at the same time ensuring that cash surpluses are invested as these funds will be used to pay for future capital projects. During the first three quarters, cash and cash equivalents and investments have decreased by \$3.5 million. Cash generated from operating activities have been offset by spending \$5.9 million for the demolition of the in-water piers in Cornwall and \$5.0 million in debt repayments.

Non-financial Assets: Non-financial assets consist primarily of property and equipment and investment properties and also include prepaid expenses, intangible assets and lessor inducement. During the first three quarters, acquisitions of property and equipment was \$2.5 million with spending mainly incurred for the construction of the emergency access ramp and the demolition of existing buildings in Point Edward. With the implementation of IFRS 16, right of use assets of \$1.6 million have been recognised (see note 3 of the interim unaudited condensed consolidated financial statements for further details on the adoption of IFRS 16). There are no significant investment property acquisitions. These increases are offset by \$13.3 million of depreciation. Prepaids have decreased by \$0.5 million as prepaid insurance and service agreements are expensed on a straight-line basis over their associated contract periods. There are no significant variances in intangible assets and lessor inducement.

Current Liabilities: Significant payments have been made against FBCL's current liabilities, since the prior year-end close. Reductions in FBCL's current liabilities have come in the form of a decrease in the provisions of \$5.9 million as work is substantially completed on the demolition of the piers of the former high-level North Channel Bridge in Cornwall, repayment of a loan tranche at the expiry of its term of \$2.3 million, reduction of \$0.6 million in short-term employee benefits, and net payments of \$1.9 million in trade and other payables and holdbacks due to the completion of a construction project shortly before March 31, 2019. These decreases are offset by \$0.4 million increase in bonds payable and lease liability current portions.

Non-Current Liabilities: Non-current liabilities have decreased \$4.2 million since the end of the prior fiscal year. Most significantly, deferred capital funding of \$2.6 million has been recognized (decreasing the liability) and a regularly scheduled bi-annual bond payment was made in Q2 further reducing liabilities by \$2.7 million. These decreases have been offset an increase of \$0.3 million to employee benefits as well as by the adoption of IFRS 16, which recognized a lease liability of \$1.3 million and the lease inducement of \$0.3 million was derecognized (see note 3 of the interim unaudited condensed consolidated financial statements for further details on the adoption of IFRS 16).

STATEMENT OF CASH FLOWS

Consolidated Statement of Cash Flow (\$000's)

	For the three months ending			For the nine months ending		
	Dec 31, 2019 (unaudited)	Dec 31, 2018 (unaudited)	Variance	Dec 31, 2019 (unaudited)	Dec 31, 2018 (unaudited)	Variance
Net cash generated by operating activities	1,482	4,837	(3,355)	3,922	11,914	(7,992)
Net cash generated (used) by investing activities	(454)	(4,313)	3,859	1,107	525	582
Net cash used by financing activities	(81)	(56)	(25)	(5,086)	(5,829)	743
Net increase in cash	947	468	479	(57)	6,610	(6,667)

Operating activities: Cash flow from operations before considering the change in working capital continues to be positive for the third quarter (Q3 2019-20 is \$3.5 million and year-to-date is \$11.9 million, Q3 2018-19 was \$3.6 million and year-to-date \$11.6 million). Of the year-to-date cash flow, \$8.0 million was used to repay working capital, which includes \$5.9 million for the demolition of the in-water piers in Cornwall and \$1.9 million of trade and other payables and holdbacks.

Investing activities: Capital acquisitions for the first three quarters is \$2.5 million. In addition, \$3.5 million of investments were drawn upon, along with existing cash, in order to repay loans and bonds payable, and pay for these capital acquisitions and the in-water piers demolition.

Financing activities: Financing activities include the repayment of one loan tranche in the amount of \$2.3 million along with the principal portion of a regular bonds payable payment of \$2.6 million and regular lease liability payments of \$0.1 million.

4.2 FINANCIAL PERFORMANCE AGAINST CORPORATE PLAN

The following is a summary of actual revenues and expenses as compared to the full 12-month 2019-20 Corporate Plan.

Revenue and government funding (\$000's)

	Dec 31, 2019 (9 months)	Corporate Plan (12 months)	Percentage
Tolls	24,651	32,024	77%
Thousand Islands International Bridge	5,225	6,955	75%
Leases and permits	3,974	4,909	81%
Interest	409	651	63%
Other	181	244	74%
Total revenue	34,440	44,783	77%
Government funding	2,653	3,506	76%

Per the budget, toll revenues were anticipated to be 5.2% higher than the prior year, however at the end of Q3, due to lower traffic volumes overall, the toll revenues were only 1.5% higher. If this trend continues for the fourth quarter of the year, it is expected that toll revenues will be approximately \$1.8 million below budget.

Operating and interest expense (\$000's)

	Dec 31, 2019 (9 months)	Corporate Plan (12 months)	Percentage
Operations	3,911	5,961	66%
Thousand Islands International Bridge	3,710	4,587	81%
Maintenance	4,301	6,070	71%
CBSA & CFIA	2,567	3,295	78%
Administration	5,022	7,732	65%
Depreciation	13,353	18,408	73%
Total expense	32,864	46,053	71%
Interest expense	2,984	3,889	77%

As revenues have declined, FBCL closely monitors its operating expenses against budget in order to ensure that spending is appropriately funded by revenues. Currently management is forecasting that operations, administration and depreciation will be under budget while Thousand Islands International Bridge, and CBSA & CFIA will be above budget. Maintenance is expected to be on budget. However, overall expenses are forecasted to be \$0.7 million below budget. Interest expense is in line with budget as interest expense declines from the start to the end of the year.

4.3 REPORTING ON USE OF APPROPRIATIONS

There are no projects currently scheduled in fiscal 2019-20 for which FBCL will receive parliamentary appropriations (2019 – Cornwall Island Roadway Project was funded by parliamentary appropriations). There are also no existing contribution agreements with the Government of Canada (2019 - Sault Ste. Marie CBSA Plaza was funded via a contribution agreement).

Parliamentary appropriations (\$000's)		
	Dec 31, 2019 (unaudited)	Dec 31, 2018 (unaudited)
Main estimates	-	3,473
Reprofiling request		
from prior years	-	-
to future years ⁽¹⁾	-	-
Funding available	-	3,473
Drawdown ⁽²⁾		
actual	-	2,963
plan	-	510
Total Drawdown	-	3,473
Remaining appropriations	-	-

⁽¹⁾ approvals to be sought in future budgetary exercises

⁽²⁾ FBCL is generally allocated funding only once expenses are incurred





5.0 FBCL INTERIM UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the nine months ended December 31, 2019

FBCL's interim unaudited condensed consolidated financial statements have been prepared by management reviewed by the Finance and Audit Committee and approved by the Board of Directors. FBCL's external auditors have not audited nor reviewed these interim unaudited condensed consolidated statements.

5.1 Statement of Management Responsibility

Management of The Federal Bridge Corporation Limited is responsible for the preparation and fair presentation of these interim unaudited condensed consolidated financial statements in accordance with the Treasury Board of Canada *Standard on Quarterly Financial Reports for Crown Corporations* and International Financial Reporting Standard 34 *Interim Financial Reporting*, and for such internal controls as management determine are necessary to enable the preparation of the interim unaudited condensed consolidated financial statements. Management is also responsible for ensuring all other information in this interim financial report is consistent, where appropriate, with the restated interim unaudited condensed consolidated financial statements.

The Federal Bridge Corporation Limited completed the consolidation of the interim unaudited financial statements and establishes and maintains appropriate internal controls for that purpose. To prepare its interim unaudited condensed consolidated financial statements, the management of The Federal Bridge Corporation Limited relies on unaudited financial information provided by its wholly-owned subsidiary, The Seaway International Bridge Corporation Ltd., as well as unaudited financial information provided by its international partners. The financial information provided by the subsidiary and the international partners, as well as the internal controls established and maintained to collect such information, are the responsibility of each of these entities' management.

Based on our knowledge, these unaudited condensed consolidated financial statements present fairly, in all material respects, the financial position, results of operations and cash flows of the corporation, as at the date of and for the periods presented in the interim unaudited condensed consolidated financial statements.



Natalie Kinloch
Chief Executive Officer



Richard Iglinski
Chief Financial Officer

Ottawa, Canada
February 20, 2020

5.2 Interim Unaudited Condensed Consolidated Statement of Financial Position

The Federal Bridge Corporation Limited

Interim Unaudited Condensed Consolidated Statement of Financial Position as at December 31, 2019

(in thousands of Canadian dollars)

	Notes	December 31, 2019	March 31, 2019
		unaudited \$	\$
ASSETS			
<i>Current Assets</i>			
Cash and cash equivalents		8,997	9,054
Investments		16,404	19,988
Trade and other receivables		1,943	1,258
Prepays		316	847
Total Current Assets		27,660	31,147
<i>Non-Current Assets</i>			
Property and equipment	7	367,081	375,931
Investment properties		18,948	19,399
Intangible assets		74	77
Lessor inducement		207	235
Investments		3,000	3,000
Total Non-Current Assets		389,310	398,642
Total Assets		416,970	429,789
LIABILITIES			
<i>Current Liabilities</i>			
Trade and other payables		2,283	3,706
Employee benefits		777	1,357
Provisions		157	6,047
Holdbacks		351	811
Deferred revenue		2,627	2,490
Current portion of loans payable		130	2,419
Current portion of bonds payable		5,363	5,191
Current portion of deferred capital funding		3,510	3,535
Current portion of lease liability		193	-
Total Current Liabilities		15,391	25,556
<i>Non-Current Liabilities</i>			
Loans payable		2,977	3,075
Bonds payable		49,136	51,861
Employee benefits		7,531	7,247
Deferred revenue		1,404	1,517
Deferred capital funding		101,607	104,235
Lease liability		1,323	-
Leasee inducement		-	252
Total Non-Current Liabilities		163,978	168,187
EQUITY			
Share capital - 2 shares @ no par value		-	-
Retained earnings		237,203	235,789
Accumulated other comprehensive income		398	257
Total Equity		237,601	236,046
Total Equity And Liabilities		416,970	429,789

5.3 Interim Unaudited Condensed Consolidated Statement of Comprehensive Income

The Federal Bridge Corporation Limited

Interim Unaudited Condensed Consolidated Statement of Comprehensive Income for the three and nine month periods ended December 31, 2019 (in thousands of Canadian dollars)

	For the three months ended		For the nine months ended	
	December 31, 2019 (unaudited)	December 31, 2018 (unaudited)	December 31, 2019 (unaudited)	December 31, 2018 (unaudited)
	\$	\$	\$	\$
Revenue				
Tolls and services	7,714	7,871	24,651	24,144
Leases and permits	1,261	1,330	3,974	3,981
Thousand Islands International Bridge revenue	1,738	1,792	5,225	5,298
Interest	118	155	409	455
Other	106	75	181	211
Total Revenue	10,937	11,223	34,440	34,089
Expenses				
Operations	1,875	2,034	5,904	5,643
Thousand Islands International Bridge expenses	1,537	1,433	4,808	4,667
Maintenance	3,564	3,407	10,609	10,457
Canada Border Security Agency & Canadian Food Inspection Agency operations Administration	1,879	1,851	5,696	5,284
	2,086	2,224	5,847	6,240
Total Expenses	10,941	10,949	32,864	32,291
Operating Income Before Government Funding	(4)	274	1,576	1,798
Government Funding				
Amortization of deferred capital funding	884	846	2,653	2,540
Total Government Funding	884	846	2,653	2,540
Non-Operating Items				
Interest expense	(960)	(1,146)	(2,984)	(3,373)
Total Non-Operating Income	(960)	(1,146)	(2,984)	(3,373)
Net Income	(80)	(26)	1,245	965
Other Comprehensive Income				
Items that may be reclassified subsequently to statement of income (loss)				
Investments revaluation loss on available-for-sale investments	(32)	231	180	162
Cumulative gain reclassified to income on sale of available-for-sale investments	(69)	(27)	(39)	(47)
Total Other Comprehensive Income	(101)	204	141	115
Total Comprehensive Income for the Period	(181)	178	1,386	1,080

5.4 Interim Unaudited Condensed Consolidated Statement of Changes in Equity

The Federal Bridge Corporation Limited

Interim Unaudited Condensed Consolidated Statement of Changes in Equity for the three and nine month periods ended December 31, 2019 (in thousands of Canadian dollars)

	Retained Earnings <i>(unaudited)</i>	Accumulated Other Comprehensive Income <i>(unaudited)</i>	Total <i>(unaudited)</i>
	\$	\$	\$
Balance, April 1, 2018	237,647	(223)	237,424
<i>Total Comprehensive Income:</i>			
Net income	965	-	965
<i>Other Comprehensive Income:</i>			
Revaluation gain (loss) on fair value through other comprehensive income investments	-	162	162
Cumulative loss (gain) reclassified to income on sale of fair value through other comprehensive income investments	-	(47)	(47)
Other Comprehensive Income total	-	115	115
Total Comprehensive Income	965	115	1,080
Balance at December 31, 2018	238,612	(108)	238,504
Balance, April 1, 2019	235,789	257	236,046
Impact of change in accounting policy	169		169
Adjusted balance at April 1, 2019	235,958	257	236,215
<i>Total Comprehensive Income:</i>			
Net income	1,245	-	1,245
<i>Other Comprehensive Income:</i>			
Revaluation gain (loss) on fair value through other comprehensive income investments	-	180	180
Cumulative loss (gain) reclassified to income on sale of fair value through other comprehensive income investments	-	(39)	(39)
Other Comprehensive Income total	-	141	141
Total Comprehensive Income	1,245	141	1,386
Balance at December 31, 2019	237,203	398	237,601

5.5 Interim Unaudited Condensed Consolidated Statement of Cash Flows

The Federal Bridge Corporation Limited

Interim Unaudited Condensed Consolidated Statement of Cash Flows for the three and nine month periods ended December 31, 2019

(in thousands of Canadian dollars)

	For the three months ended		For the nine months ended	
	December 31, 2019 (unaudited)	December 31, 2018 (unaudited)	December 31, 2019 (unaudited)	December 31, 2018 (unaudited)
	\$	\$	\$	\$
Cash Flows from Operating Activities				
Net income	(80)	(26)	1,245	965
Adjustments for:				
Amoritsation of deferred capital funding	(884)	(846)	(2,653)	(2,540)
Depreciation of property and equipment	4,266	4,177	12,814	12,622
Depreciation of intangible assets	6	2	16	7
Depreciation of investment properties	174	171	523	518
(Gain) loss on disposal of property and equipment	-	(12)	(30)	8
	3,482	3,466	11,915	11,580
Changes in Non-cash Working Capital:				
Trade and other receivable	(645)	(216)	(685)	560
Lessor inducement	3	4	28	11
Prepays	351	212	531	186
Trade and other payables	201	1,475	(1,423)	(1,127)
Provisions	(1,478)	108	(5,890)	108
Holdbacks	(532)	147	(460)	141
Change in employee benefits	(134)	(354)	(296)	614
Leassee inducement	-	(12)	-	(35)
Deferred revenue	56	7	24	(124)
	(2,178)	1,371	(8,171)	334
Net Cash Generated by Operating Activities	1,304	4,837	3,744	11,914
Cash Flows from Investing Activities				
Payments for property and equipment	(590)	(6,200)	(2,383)	(10,892)
Payments for investment properties	-	-	(72)	-
Payments for intangible assets	(1)	-	(13)	-
Government funding related to acquisitions of property and equipment	-	1,839	-	3,629
Proceeds from disposal of property and equipment	-	-	30	-
Proceeds on sale of investments	515	264	5,556	8,915
Purchase of investments	(198)	(216)	(1,831)	(1,127)
Net Cash Generated (Used) for Investing Activities	(274)	(4,313)	1,287	525
Cash Flows from Financing Activities				
Repayment of loans payable	(31)	(56)	(2,387)	(3,437)
Repayment of bonds payable	-	-	(2,553)	(2,392)
Repayment of lease liability	(52)	-	(148)	-
Net Cash Used for Financing activities	(83)	(56)	(5,088)	(5,829)
Net increase/(decrease) in cash and cash equivalents	947	468	(57)	6,610
Cash and cash equivalents, beginning of period	8,050	11,166	9,054	5,024
Cash and Cash Equivalents, end of period	8,999	11,634	8,997	11,634

5.6 Selected Notes to the Interim Unaudited Condensed Consolidated Financial Statements

1. AUTHORITY AND ACTIVITIES

The Federal Bridge Corporation Limited (the “Corporation”) is a *Canada Business Corporations Act* (CBCA) corporation listed in Schedule III Part 1 of the *Financial Administration Act* (FAA). It is an agent of Her Majesty, not subject to income tax under the provisions of the *Income Tax Act*. It is a parent Crown Corporation that reports to the Parliament of Canada through the Minister of Transport. The Corporation resulted, on February 1, 2015, from an amalgamation between the legacy The Federal Bridge Corporation Limited (the “legacy FBCL”), which was a parent Crown corporation, with its subsidiary, St. Mary’s River Bridge Company (SMRBC), on January 27, 2015, and with another parent Crown corporation Blue Water Bridge Authority (BWBA). This was done in accordance with the authorities provided by the *Economic Action Plan 2013 Act*, No. 2. The remaining planned amalgamation in this Act, with the Corporation’s wholly owned subsidiary, The Seaway International Bridge Corporation Ltd. (SIBC), has not been realized to date.

The Corporation’s primary activities involve the ownership and operation of four international bridges linking the Province of Ontario in Canada to the State of New York or the State of Michigan in the United States of America (U.S.). Moreover, the Corporation may also undertake other activities incidental to the bridge business.

The Corporation’s wholly-owned subsidiary, SIBC, operates the Seaway International Bridge Crossing in Cornwall as a joint operation per agreement between the Corporation as Canadian owner and The St. Lawrence Seaway Development Corporation (SLSDC) as U.S. owner. As a Crown Corporation, SIBC, is also subject to the same authorities as the Corporation. The Corporation is also a party to two other agreements for the operation of the international bridges. In regards to the Sault Ste. Marie International Bridge, this agreement is with the U.S. owner, the Michigan Department of Transportation (MDOT). The bridge oversight is through a joint international entity, Sault Ste. Marie Bridge Administration (SSMBA), and its operation is done by the International Bridge Authority (IBA), an entity of MDOT. The agreement applicable to the operations of the Thousand Islands International Bridge, is also with the U.S. owner, the Thousand Islands Bridge Authority (TIBA), an entity of Jefferson County, State of New York. At the crossing between Point Edward, Ontario, and Port Huron, Michigan, the Corporation owns and operates the Canadian portion of the crossing. The U.S. side of the crossing is owned and operated by MDOT.

By Order in Council P.C. 2015-31 dated January 26, 2015, the Corporation was granted all necessary approvals of the *International Bridges and Tunnels Act* for the purposes of ownership and management of the international bridges under the Corporation’s portfolio. The *Customs Act*, section 6 requires the Corporation to provide, equip and maintain, free of charge, adequate buildings, accommodations or other facilities for customs and the Canada Border Services Agency (CBSA). A similar provision in the *Plant Protection Act* and the *Health of Animals Act* mandates similar support for the Canadian Food Inspection Agency (CFIA) based at the land crossings. The subsidiary, SIBC, is also subject to the *Canada Marine Act* for the purposes of the management of the international bridge that crosses the St. Lawrence River.

The registered office of the Corporation is 55 Metcalfe, Suite 200, Ottawa, Ontario K1P 6L5.

2. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

The Corporation's interim unaudited condensed consolidated financial statements have been prepared in accordance with International Accounting Standard 34 *Interim Financial Reporting* (IAS 34) and do not include all of the information required for a full annual consolidated financial statements. The interim unaudited condensed consolidated financial statements should be read in conjunction with the Corporation's audited consolidated financial statements for the year ended March 31, 2019. These interim unaudited condensed consolidated financial statements follow the same accounting policies and methods of application as disclosed in Note 2 of the Corporation's audited consolidated financial statements for the year ended March 31, 2019, with the exception for the adoption of new standard as set out below.

The Corporation has implemented one new standards: IFRS 16, *Leases*. Consequently, the Corporation had to change its accounting policies and had to make modified retrospective adjustments, with the cumulative effect of initially applying IFRS 16 recognized in retained earnings at the date of initial application, being April 1, 2019. Therefore, the comparative information has not been restated and continues to be reported under IAS 17, *Leases*.

a) Change in accounting policy

Leases: At inception of a contract, the Corporation assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Corporation assesses whether:

- the contract involves the use of an identified asset – this may be specified explicitly or implicitly, and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a substantive substitution right, then the asset is not identified;
- the Corporation has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and
- the Corporation has the right to direct the use of the asset. The Corporation has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what purpose the asset is used is predetermined, the Corporation has the right to direct the use of the asset if either:
 - the Corporation has the right to operate the asset; or
 - the Corporation designed the asset in a way that predetermines how and fro what purpose it will be used.

This policy is applied to contracts entered into, or changed, on or after April 1, 2019.

At the inception or on reassessment of a contract that contains a lease component, the Corporation allocates the consideration in the contract to each lease and non-lease component based on their relative stand-alone prices.

i. As a lessee

The Corporation recognizes a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payment made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located less any lease incentives received.

The right-of-use asset is subsequently amortized using the straight-line method from the commencement date to the end of the lease term. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability, if any.

Lease payments included in the measurement of the lease liability comprise fixed payments, including in-substance fixed payments. The lease liability is measured at amortized cost using the effective interest method.

It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if the Corporation changes its assessment of whether it will exercise an extension or termination option. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in net income if the carrying amount of the right-of-use asset has been reduced to zero.

The Corporation presents right-of-use asset in property and equipment and lease liabilities as lease liabilities in the consolidated statement of financial position.

In the comparative period, leases were classified as operating leases and were not recognized in the consolidated statement of financial position. Payments made under operating leases were recognized in net income on a straight-line basis over the term of the lease. Lease incentives received were recognized as an integral part of the total lease expense, over the term of the lease.

ii. As a lessor

There were no modification to the significant accounting policies for leases in which the Corporation acted as a lessor.



3. IMPACT OF ADOPTING IFRS 16

This note explains the impact of the adoption of IFRS 16, *Leases*, on the consolidated financial statements.

IFRS 16 *Leases* – impact of adoption

IFRS 16, *Leases*, was issued by the IASB on January 13, 2016, and replaces IAS 17, *Leases*, and IFRIC 4, *Determining Whether an Arrangement Contains a Lease*. IFRS 16 specifies how a reporting entity recognizes, measures, presents, and discloses leases. The standard provides a single lessee accounting model, requiring lessees to recognize assets and liabilities for all leases unless the lease term is 12 months or less or the underlying asset has a low value. Lessors continue to classify leases as operating or finance, with IFRS 16's approach to lessor accounting substantially unchanged from its predecessor, IAS 17.

The Corporation applied IFRS 16 using the modified retrospective approach, under which the cumulative effect of initial application is recognized in retained earnings at April 1, 2019. Thus, the comparative figures have not been modified and continue to be accounted for under IAS 17.

i. Definition of a lease

Previously, the Corporation determined at contract inception whether an arrangement is or contains a lease under IAS 17 and IFRIC 4. Under IFRS 16, the Corporation assesses whether a contract is or contains a lease based on the definition of a lease as outlined in IFRS 16 and as explained in note 2 above.

On transition to IFRS 16, the Corporation elected to apply the practical expedient to grandfather the assessment of which transactions are leases. It applied IFRS 16 only to contracts that were previously identified as leases under IAS 17. Contracts that were not identified as leases under IAS 17 and IFRIC 4 were not reassessed to determine if they contain a lease under IFRS 16. Therefore, the definition of a lease under IFRS 16 was applied only to contracts entered into or changes on or after April 1, 2019. Consequently the definition of a lease did not result in an adjustment to April 1, 2019 balances.

ii. As a lessee

As a lessee, the Corporation previously classified leases as operating leases based on its assessment that the leases did not transfer significantly all of the risk and rewards incidental to ownership of the underlying asset to the Corporation. Consequently, the leases were not recognized on the consolidated statement of financial position. Under IFRS 16, the Corporation recognizes right-of-use assets and lease liabilities for its leases.

At transition, being April 1, 2019, lease liabilities were measured at the present value of the remaining lease payments, discounted at the Corporation's incremental borrowing rate as at April 1, 2019. Right-of-use assets are measured at their carrying amount as if IFRS 16 had been applied since the commencement date, discounted using the lessee's incremental borrowing rate at the date of initial application being April 1, 2019.

Consequently, the leases previously classified as operating leases, and therefore not recognized on the consolidated statement of financial position, are now recognized. On transition to IFRS 16, the Corporation recognized an additional \$1,579 of right-of-use assets, recognized \$1,662 of lease liabilities, and derecognized the previous lease inducement of \$252. The net impact of adopting IFRS 16 resulted in an increase of \$169 to the retained earnings balance as at April 1, 2019.

4. SEASONALITY

Traffic on FBCL's portfolio of bridges has traditionally experienced seasonal variations. From a revenue perspective, the period of May to October has a greater number of transits. In the November to April timeframe, there are historically a lower number of transits resulting in lower toll revenues. This demand pattern is principally a result of leisure travellers, favourable weather and with a preference for travel between the late spring and early fall months. However, economic conditions in Canada and the United States also have an important influence on international vehicle traffic by way of commercial truck traffic, which has a significantly higher toll rate. These economic conditions are less variable on a seasonal basis but more a result of the business climate in each country.

In regards to its expenses, FBCL incurs important annual maintenance and asset rehabilitation costs during the construction season spanning the first three quarters of the fiscal year. These planned expenses can be influenced by varying weather conditions depending on the timing of the onset of the winter climate. Expenses for operations and administration are not considered to have important seasonal variations.

5. USE OF JUDGMENTS AND ESTIMATES

The preparation of the interim unaudited condensed consolidated financial statements in accordance with IFRS requires management to make judgements, estimates and assumptions that can significantly affect the amounts recognized in the consolidated financial statements. Actual results may differ from these estimates. Where these differ, the impact will be recorded in future periods. Significant judgments and estimates as at December 31, 2019 were consistent with those disclosed in Note 4 of the Corporation's audited consolidated financial statements for the year ended March 31, 2019 other than those included below.

Leases – as a lessee

In determining whether a contract meets the definition of a lease, management makes significant judgements regarding whether an identified asset is present, the Corporation has the right to obtain substantially all of the economic benefits, and the Corporation has the right to direct the use of the asset. In addition, management uses judgment to allocate the value of the lease between lease and non-lease components by allocating the total value of the lease to each component based on their stand-alone costs. Management also uses judgement in determining the minimum lease payments, which takes into consideration whether renewal options will be reasonably exercised or not at the inception of the lease.

Leases – as a lessor

The judgement and estimate as described in Note 4 of the Corporation's audited consolidated financial statements for the year ended March 31, 2019 remains the same with the exception that it is entitled "Leases – as a lessor".

6. FUTURE CHANGES IN ACCOUNTING POLICIES

There were no new standards and amendments to existing standards issued by the International Accounting Standards Board (IASB) during the nine month period that would affect the Corporation in the future other than those disclosed in Note 5 of the Corporation's audited consolidated financial statements for the year ended March 31, 2019.

7. PROPERTY AND EQUIPMENT

Cost	Land \$	Bridges and roads \$	Vehicles and equipment \$	Buildings \$	Property Improvements \$	Right-of-use Assets \$	Projects in progress \$	Total \$
Balance, April 1, 2018	14,648	260,802	30,096	144,590	27,418	-	5,160	482,714
Additions	143	62	655	82	6	-	12,517	13,465
Adjustment	-	-	(346)	-	-	-	-	(346)
Disposals	-	-	(301)	(2,291)	(606)	-	(8)	(3,206)
Transfers	-	5,970	685	1,251	544	-	(8,450)	-
Balance, March 31, 2019	14,791	266,834	30,789	143,632	27,362	-	9,219	492,627
Adjustment (IFRS 16)	-	-	-	-	-	2,019	-	2,019
Additions	18	95	270	23	23	-	1,956	2,385
Disposals	-	-	(77)	-	(25)	-	-	(102)
Transfers	-	2,740	16	454	6,354	-	(9,564)	-
Balance, Dec 31, 2019	14,809	269,669	30,998	144,109	33,714	2,019	1,611	496,929

Accumulated depreciation	Land \$	Bridges and Roads \$	Vehicles and Equipment \$	Buildings \$	Property Improvements \$	Right-of-use Assets \$	Projects in Progress \$	Total \$
Balance, April 1, 2018	-	52,755	13,540	21,885	14,988	-	-	103,168
Eliminated on disposal of assets	-	-	(292)	(2,291)	(606)	-	-	(3,189)
Depreciation	-	9,995	1,629	4,213	880	-	-	16,717
Balance, March 31, 2019	-	62,750	14,877	23,807	15,262	-	-	116,696
Adjustment (IFRS 16)	-	-	-	-	-	440	-	440
Eliminated on disposal of assets	-	-	(77)	-	(25)	-	-	(102)
Transfers	-	-	-	-	-	-	-	-
Depreciation	-	7,389	1,340	3,042	894	149	-	12,814
Balance, Dec 31, 2019	-	70,139	16,140	26,849	16,131	589	-	129,848
Net book value, Dec 31, 2019	14,809	199,530	14,858	117,260	17,583	1,430	1,611	367,081
Net book value, March 31, 2019	14,791	204,084	15,912	119,825	12,100	-	9,219	375,931

8. FINANCIAL INSTRUMENTS

Fair Value

The fair values of trade and other receivables, trade and other payables, holdbacks, and the current portion of the loans payable and bonds payable approximate their carrying value due to the short-term nature of these instruments.

Fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and,
- Level 3 inputs are unobservable inputs for the asset or liability.

The carrying values and fair values of the Corporation's remaining financial assets and liabilities are listed in the following table:

As at December 31			2019
	Value \$	Cost \$	Level
Financial instruments measured at fair value on a recurring basis			
Investments (fair value through other comprehensive income)	15,900	15,900	Level 2
Financial instruments measured at amortised costs			
Investments (amortised cost)	3,504	3,504	Level 1
Loans payable	3,048	3,107	Level 2
Bonds payable	63,749	54,499	Level 2
As at March 31			2019
	Value \$	Cost \$	Level
Financial instruments measured at fair value on a recurring basis			
Investments (fair value through other comprehensive income)	16,024	16,024	Level 2
Financial instruments measured at amortised costs			
Investments (amortised cost)	6,964	6,964	Level 1
Loans payable	5,401	5,494	Level 2
Bonds payable	66,495	57,052	Level 2